

Appendix B: Summary of Options Table

OPTIONS	Deputy Admin.	OSWER	OECA	ORD	OARM	OCFO	OEI	OAR	Regions
Improve Program Integration & Communications Options									
Under Recommendation 1									
1. Designate a Senior Superfund Program Manager with responsibility and authority across all Superfund resources.	X								
2. Fulfill the same function as in Option 1 through a multi-office Deputy Assistant Administrator-level Board of Directors that includes regional representation.		X	X	X	X	X	X	X	X
3. As a hybrid of Options 1 and 2, establish the Superfund Senior Superfund Program Manager position and designate a Superfund Board of Directors.	X								
4. In lieu of a Senior Superfund Program Manager, designate or delegate as much responsibility and authority for the Superfund program as possible to the OSWER Assistant Administrator, who would be responsible for setting Agency-wide Superfund policy spanning response, enforcement, research and development, and resource management, with all the staff working in these areas either reporting to or taking policy direction from this single Assistant Administrator.	X								
Under Section: Reducing Costs to Meet Numerical Targets									

OPTIONS	Deputy Admin.	OSWER	OECA	ORD	OARM	OCFO	OEI	OAR	Regions
1. <i>Pro rata cut</i> – The Agency should execute an across-the-board, pro rata cut based on an estimated need for remedial action funding, and should make exceptions only on an extremely limited basis.	X					X			
2. <i>Targeted cut</i> – The Agency should mandate specified numerical reductions, but target the reductions by amount and organization.	X					X			
3. <i>Hybrid approach</i> – The Agency should set numerical targets in a tiered structure, to achieve a hybrid between Option 1 and Option 2.	X					X			
4. <i>No initial cuts</i> – The Agency should make no cuts initially until it has implemented some of the programmatic and management recommendations.	X					X			
RESPONSE Options									
Under Recommendation 32									
1. To capture the benefits of removal program activities, OSWER should consider developing new ways of tracking and reporting removal actions. This would include work that (1) speeds cleanups at NPL sites and (2) completes cleanup of a site that typically would be listed on the NPL.		X							
2. OSWER should explore adopting a consistent national approach that encourages Regions to ask states for a 10 percent cost share for non-time-critical removals to ensure buy-in from states on priority cleanups and to conserve federal resources for use at other high-priority sites in the Region.		X							

OPTIONS	Deputy Admin.	OSWER	OECA	ORD	OARM	OCFO	OEI	OAR	Regions
Under Section: Establishing National Standards and Action Levels									
Headquarters and the Regions should identify the five or ten contaminants most commonly encountered in soil and sediment at sites across the country in order to conserve resources and utilize the experience and risk information developed since the inception of the Superfund program.		X							X
Under Section: Using Presumptive Remedies and Generic Designs									
1. To determine how the Agency has historically developed presumptive remedies, OSWER or the Regions should conduct a lessons learned analysis of how previously identified presumptive remedies were developed and disseminated and determine if those lessons learned can help today.		X							X
2. OSWER should expand presumptive remedy guidance to include more detailed technical designs to speed cleanup and reduce study and design costs.		X							
Under Recommendation 43									
1. Elevate the funding decision to senior management, possibly by using the best practice described above, or		X							
2. Develop standard operating procedures to ensure that this decision is consistently based on certain factors, including cost, contract capacity, and site needs.		X							
Under Recommendation 46									
OSWER should conduct a study of sites to determine where state lead cleanups at NPL sites was very successful and transfer the lessons learned to other states and regions.		X							

OPTIONS	Deputy Admin.	OSWER	OECA	ORD	OARM	OCFO	OEI	OAR	Regions
Under Section: Adopting a Multi-year Funding Plan and Funding Allocation									
1. To get the best price for a cleanup action, OSWER should provide Regions with a budget that funds activities over a period of years, with enough flexibility for unexpected adjustments.		X							X
2. To maximize resources for multi-year plans and provide incentives for cost efficiencies during implementation, OSWER should consider funding the Regions one allocation for all response activities.		X							
RESEARCH AND TECHNOLOGY Options									
Under Recommendation 65									
To maximize TIP benefits, OSWER should conduct a study (if not already conducted) that examines why certain RPMs are willing to utilize a new or innovative technology, while others are not.		X							
MANAGEMENT AND SUPPORT Options									
Under section: Long-term Approach to Management and Support									
EPA could begin work on developing a long-term plan for transferring Superfund management and support costs to the EPM appropriation.					X	X			
RESOURCES MANAGEMENT Options									

OPTIONS	Deputy Admin.	OSWER	OECA	ORD	OARM	OCFO	OEI	OAR	Regions
Under Recommendation 69									
OSWER should help the Regions by preparing and distributing a “cost cookbook” describing frequent construction tasks and estimates of the hours needed to complete these tasks.		X							X
Under Section: Revising Deobligation Policies									
OSWER, working with the Regions, should revise the deobligation policy to increase the ratio of deobligated dollars returned to Regions (e.g., to 50/50), with the proviso that a high percentage of the funds be directed to remedial action or removals at NPL sites.		X							X